Improved Priority Ranking by OSD/CJCS Project Code

Proposed Process Change Under Study

Briefing to Supply PR
June 12, 2001

- ***CINC CFC/UNC requested forces in Korea have a logistics level of urgency commensurate with the threat***
  - ***Requested CJCS Project Code***
  - ***Provide parity with Balkans and Southwest Asia units***

- ***Research into project code assignment focused attention on potential problem: DoD has no mechanism to prioritize operations within OSD/CJCS Project Codes -- every operation/unit with equivalent priority designator (PD) ranked the same***

- *ICP processing only recognizes the first digit of the OSD/CJCS Project Code for demand sequencing*

  - *Problem if DoD wants to direct resources to critical units*
  - *Potential weakness during critical operations when drawing on scarce resources*

- *Currently DoD has an effective system for establishing priorities--however, can be improved*

- *Priority Designator (based on Force Activity Designator (FAD) & Urgency of Need)--first cut for establishing priorities*

- *OSD/CJCS Project Codes--further delineate between units and operations--tie breaker within equal PDs*

Project Code Policy

Provide precedence for requisitions and supply decisions

Limited Rigid Control

CJCSI 4120.01A SEP 2000

SecDef/CJCS Tasking Order

Assigned for one year
Reviewed quarterly
Direct interest of CJCS
Assigned automatically by LRC

Majority fit here

Other Requests--JMPAB

Formal Staffing

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**#1
Priority Designator**

**Assigned as 9 Series
Project Code**

**#2
OSD/CJCS Project Codes**

**Within Same
Priority Group**

**#3
NMCS
999 Overseas/About to deploy**

**Project Code
doesn't reduce
transportation
time--high
priority**

**Applies to following:
Assets in B/O
Below Safety Level**

**#4
Other NMCS**

**#5
Anticipated
NMCS**

**SecDef/CJCS
Tasking Orders
Alert/Warning/Execute
PC Assigned**

**No Tasking Order
Formal Request
to CJCS**

**JMPAB Review
Approve/Disapprove
PC**

**Requests must include complete justification
of the critical nature of requirement and
substantive shortfalls/conflicts.**

- *OSD/CJCS Project Code process not designed to meet today's requirement for rapid response and focused asset distribution:*

  - *ICPs cannot distinguish between CJCS Project Codes*

  - *Project Codes are not rank ordered by JMPAB*

  - *Dilutes the program as more units/operations are e...*
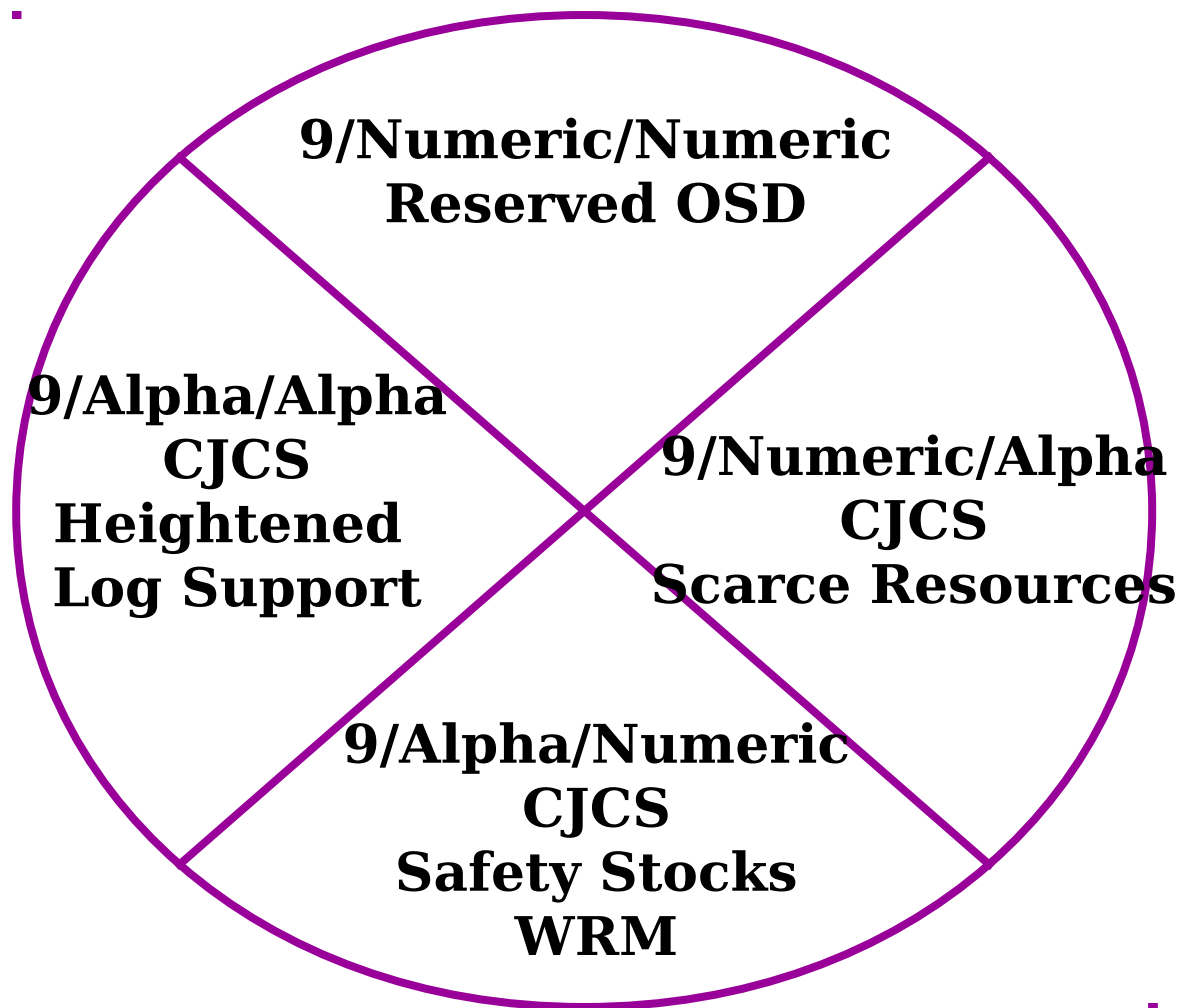
OSW 9BU Aug-1990

ONW 9BY Apr-1991

Joint Guardian 9FV June-1999

- *Develop process/procedures and change systems to accommodate ranking of OSD/CJCS Project Codes*
  - *Process changes fairly simple*
  - *Requires revising CJCSI 4120.01A & /MILSTRIP*
  - *Service and DLA supply system changes more complicated -- but appear possible in current environment*

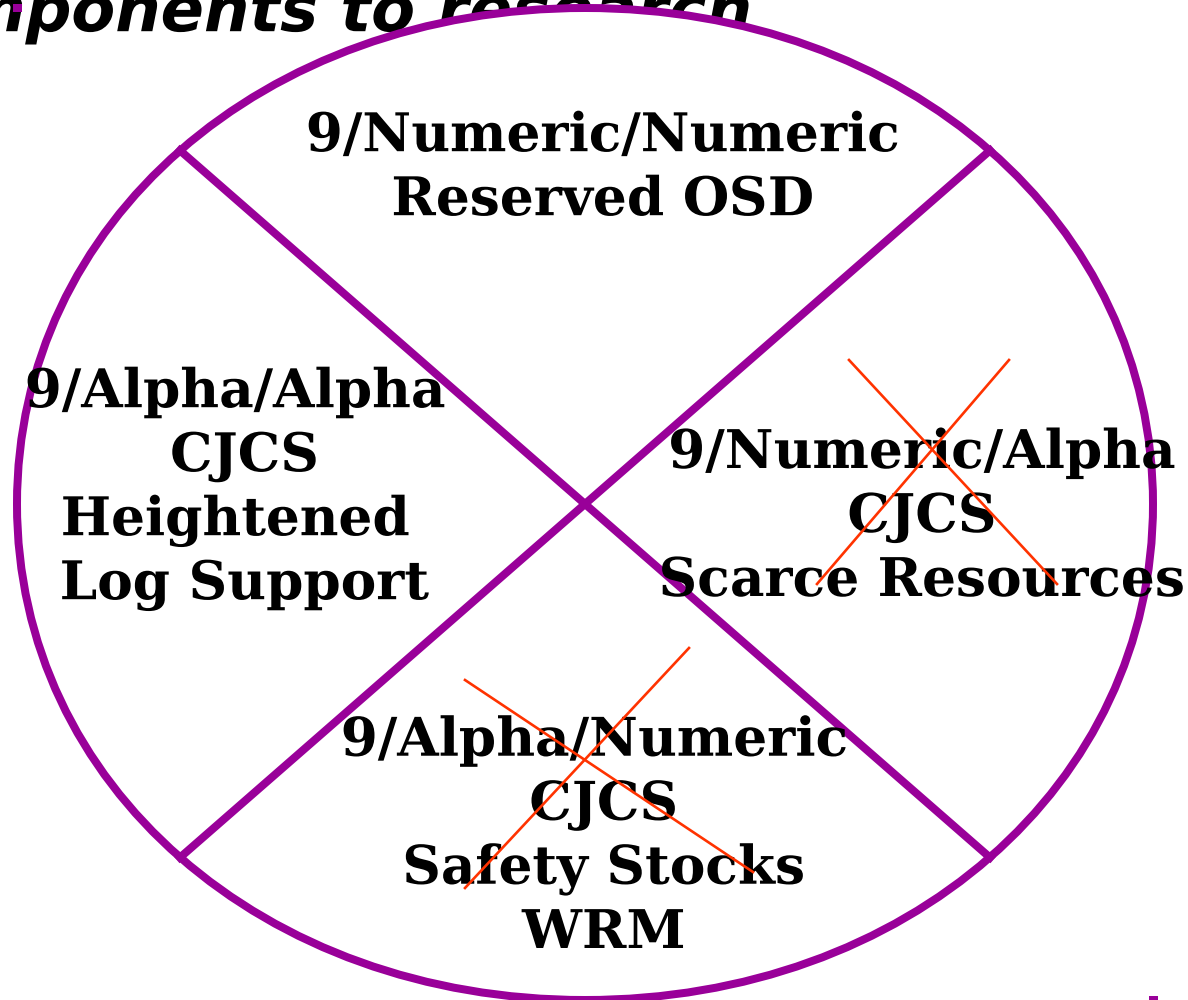- *Initial meetings offered a "way ahead"*

- *There are four categories of CJCS/OSD PC*

**9/Numeric/Numeric
Reserved OSD**

**9/Alpha/Alpha
CJCS
Heightened
Log Support**

**9/Numeric/Alpha
CJCS
Scarce Resources**

**9/Alpha/Numeric
CJCS
Safety Stocks
WRM**

- *Requirements for two in doubt –
  Components to research*

9/Numeric/Numeric
Reserved OSD

9/Alpha/Alpha
CJCS
Heightened
Log Support

9/Numeric/Alpha
CJCS
Scarce Resources

9/Alpha/Numeric
CJCS
Safety Stocks
WRM

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9/Numeric/Numeric
- **Highest Ranked PC**
- **Reserved for FAD I**
- **National Emergencies**
- **Tie to FAD I**
- **SecDef Approval**
- **Equal weight within PC**

9/Alpha/Alpha
- **9A_**
    -- **Ranked**
    -- **Alphabetical**
    -- **Contingencies**
    -- **JMPAB**
- **9B_/9C_/9D_/etc**
    -- **Other Operations**
    -- **Not ranked**

Other categories TBD

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9/Numeric/Numeric
- **Highest Ranked PC**
- **Reserved for FAD I**
- **National Emergencies**
- **Tie to FAD I**
- **SecDef Approval**
- **Equal weight within PC**

9_ _
- **All Others Ranked Below 9/Numeric/Numeric**
- **Equal weight within PC**

Implementation Challenges

- *Requires revision to CJCSI on Project Codes*
  - *Need exacting definitions for rank ordering*

- *Requires ranking by JMPAB*
  - *Once a year review/DJ4 other times*
  - *Could be difficult to rank order – Proposal A most demanding – political repercussions*

- *Requires revision to implementing procedures under MILSTRIP*

- *Requires ICP system changes to accommodate rank ordering*

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- *Rank Order limited number of project codes to better support the CINCs*
- *Allows DoD to direct critical resources to "most deserving" units based on informed decision by senior leaders*
- *Take action to build consensus within DoD*
- *Awaiting J-4 decision on next step – selection of options for ranking process*